[Placeholder for identification label] (105 x 35 mm)

OECD Teaching and Learning International Survey (TALIS)

Principal Questionnaire

Main Study Version (MS-11-01)

[International English, UK Spelling]

This questionnaires is not intended for production use!

It includes both international variables as well as internationally defined valid ranges.

[National Project Information]

International Project Consortium:

International Association for the Evaluation of Educational Achievement (IEA), The Netherlands
IEA Data Processing and Research Center (IEA DPC), Germany
Statistics Canada, Canada

About TALIS

The first Teaching and Learning International Survey (TALIS) is an international survey that offers the opportunity for teachers and principals to provide input into education analysis and policy development. TALIS is being conducted by the Organisation for Economic Cooperation and Development (OECD) and [Name of country], along with some 23 other countries, is taking part in the survey.

Cross-country analysis of this data will allow countries to identify other countries facing similar challenges and to learn from other policy approaches. School principals and teachers will provide information about issues such as the professional development they have received; their teaching beliefs and practices; the review of teachers' work and the feedback and recognition they receive about their work; and various other school leadership, management and workplace issues.

Being an international survey, it is possible that some questions do not fit very well within your national context. In these cases, please answer as best as you can.

Confidentiality

All information that is collected in this study will be treated confidentially. While results will be made available by country and by type of school within a country, you are guaranteed that neither you, this school nor any of its personnel will be identified in any report of the results of the study. [Participation in this survey is voluntary and any individual may withdraw at any time.]

About the Questionnaire

- This questionnaire asks for information about school education and policy matters.
- The person who completes this questionnaire should be the principal of this school. If you do not have the information to answer particular questions, please consult other persons in this school.
- This questionnaire should take approximately 45 minutes to complete.
- <When questions refer to 'this school' we mean by 'school': national school definition.>
- Guidelines for answering the questions are typed in italics. Most questions can be answered by marking the one most appropriate answer.
- When you have completed this questionnaire, please [National Return Procedures and Date].
- When in doubt about any aspect of the questionnaire, or if you would like more information about it or the study, you can reach us by phone at the following numbers: [National Center Contact Information]

Thank you very much for your cooperation!

Background Information

These questions are about you, your education and your position as school principal. In responding to the questions, please mark the appropriate box.

1.	What is yo	our gender	? BCG01				
	Female	Male					
2.	How old a	re you? BC	G02				
	Under 40	40-49	50-59	60+			
	$\square_{\scriptscriptstyle 1}$		\square_3	$\square_{\scriptscriptstyle 4}$			
3.	Do you ha	ve principa	al responsi	bilities for n	nore than	one school?	BCG03
	Yes	No					
4.	What is th	ne highest	level of for	mal educati	on you ha	ve complete	d? BCG04
	Please mar	rk one choice	e.				
	☐₁ <belo< th=""><th>ow ISCED L</th><th>evel 5></th><th></th><th></th><th></th><th></th></belo<>	ow ISCED L	evel 5>				
	□₂ <isc< th=""><th>ED Level 5E</th><th><mark>8></mark></th><th></th><th></th><th></th><th></th></isc<>	ED Level 5E	<mark>8></mark>				
	□₃ <isc< th=""><th>ED Level 5A</th><th>Bachelor de</th><th>egree></th><th></th><th></th><th></th></isc<>	ED Level 5A	Bachelor de	egree>			
	□₄ <isc< th=""><th>ED Level 5A</th><th>Masters de</th><th>gree></th><th></th><th></th><th></th></isc<>	ED Level 5A	Masters de	gree>			
	□ _ tcc	FD Level 65					

J.	now many years experience do you have working as a principal: bedos								
	This is my first year	1-2 years	3-5 years	6-10 years	11-15 years	16-20 years	More than 20 years		
			 3		 5				
6.	How mar	ny years ex	kperience	do you ha	ve workin	g as a prin	icipal <u>at th</u> i	<u>is school</u> ? E	CG06
	This is my first year	1-2 years	3-5 years	6-10 years	11-15 years	16-20 years	More than 20 years		
			\square_3		 5		\square_7		
7.	How mar principal		d you spe	end as a su	bject/clas	s teacher	before you	became a	
	None	Less than 3 years	3-5 years	6-10 years	11-15 years	16-20 years	More than 20 years		
		\square ,	\square_3			$\square_{\scriptscriptstyle 6}$	\square_{7}		

School Background Information

8.	Is this school a public or private school? BCG08								
	Plea	ase mark one choice.							
	\square_1 A public school \rightarrow Please go to question 10.								
		(This is a school managed directly or indirectly by a public education authority agency, or governing board appointed by government or elected by public fra							
		A private school → Please go to question 9.							
		(This is a school managed directly or indirectly by a non-government organisa church, trade union, business or other private institution.)	ition; e.	g. a					
9.	Thinking about the funding of this school in a typical year, which of the following applies?								
	Please only answer this question if you marked "private school" in question 8 before.								
	Plea	se mark one choice in each row.							
			Yes	No					
	a)	50% or more of the school's funding comes from the <government> (Includes departments, local, regional, state and national) BCG09A</government>							
	b)	Teaching personnel are funded by the <government> (Includes departments, local, regional, state and national) BCG09B</government>							
10.	Wh	ich of the following best describes the community in which this school	is loca	ted?					
	Plea	ase mark one choice. BCG10							
		A <village, area="" hamlet="" or="" rural=""> (fewer than 3 000 people)</village,>							
		A <small town=""> (3 000 to about 15 000 people)</small>							
		A <town> (15 000 to about 100 000 people)</town>							
		A <city> (100 000 to about 1 000 000 people)</city>							
		A large <city> with over 1 000 000 people</city>							

l1.		For each type of position listed below, indicate the number of staff currently working in this school.						
		ase indicate the number of persons (in he ase write a number in each row. Write 0	-			ol.		
	a)	Teachers, irrespective of th (Those whose main activity students) BCG11A, intern	e grades/age at this schoo	es they tead ol is the pro	ch ovision of in	nstruction t	ro	
	b)	b) Personnel for pedagogical support, irrespective of the grades/ages they support (Including all teacher aides or other non-professional personnel who provide instruction or support teachers in providing instruction, professional curricular/instructional specialists and educational media specialists) BCG11B, international valid range: 0-30						
	c)	School administrative or ma (Including principals, assist secretaries, administration management) BCG11C, in	ant principals assistants wh	s, other ma hose main a	activity is a	, ,	•	
12.	Plea	nat is the <u>current</u> school enrolment (lase write a number. BCG12, internatio	nal valid raı	nge: 0-15	00		·	
L3.		ease estimate the broad percentage of the base the following characteristics.		at <isce< td=""><td>D 2> leve</td><td>l in this so</td><td>chool</td></isce<>	D 2> leve	l in this so	chool	
	It is	s acceptable to base your replies on roug	h estimates.					
	Plea	ase mark one choice in each row.						
			Less than 10%	10% or more but less than 20%	20% or more but less than 40%	40% or more but less than 60%	60% or more	
	a)	Students whose <first language=""> is different from the language(s) of instruction or a dialect of this/these BCG13A</first>	D ₁		\square_3	\square_4	□ ₅	
	b)	Students who have at least one parent/guardian who has completed ISCED 3> or higher BCG13B	🗖,		\square_3		$\square_{\scriptscriptstyle 5}$	
	c)	Students who have at least one parent/guardian who has completed <isced 5=""> or higher BCG13C</isced>	🗖,		\square_3	\square_4		

11.

14. How much consideration is given to the following factors when students are considered for admission to this school?

		Not considered	Considered	High priority	Prerequisite
a)	Residence in a particular area BCG14A			\square_3	
b)	Students' academic record (including placement tests) BCG14B			\square_3	
c)	Recommendation of feeder schools BCG14C			\square_3	
d)	Parents' endorsement of the instructional or religious philosophy of the school BCG14D			\square_3	
e)	Students' need or desire for a special programme BCG14E			\square_3	\square_4
f)	Attendance of other family members at the school (past or present) BCG14F				

School Management

15. Below you can find statements about your management of this school. Please indicate the frequency of these activities and behaviours in this school during the current school year.

		Never	Seldom	Quite often	Very ofter
a)	I make sure that the professional development activities of teachers are in accordance with the teaching goals of the school. BCG15A			\square_3	\square_4
b)	I ensure that teachers work according to the school's educational goals. BCG15B			\square_3	
c)	I observe instruction in classrooms. BCG15C			\square_3	
d)	I use student performance results to develop the school's educational goals. BCG15D			\square_3	
e)	I give teachers suggestions as to how they can improve their teaching. BCG15E			\square_3	
f)	I monitor students' work. BCG15F			\square_3	
g)	When a teacher has problems in his/her classroom, I take the initiative to discuss matters. BCG15G				$\square_{\scriptscriptstyle 4}$
h)	I inform teachers about possibilities for updating their knowledge and skills. BCG15H			\square_3	
i)	I check to see whether classroom activities are in keeping with our educational goals. BCG15I				\square_4
j)	I take exam results into account in decisions regarding curriculum development. BCG15J				\square_4
k)	I ensure that there is clarity concerning the responsibility for coordinating the curriculum. BCG15K			\square_3	\square_4
l)	When a teacher brings up a classroom problem, we solve the problem together. BCG15L			\square_3	
m)	I pay attention to disruptive behaviour in classrooms. BCG15M				\square_4
n)	I take over lessons from teachers who are unexpectedly absent. BCG15N			\square_3	

16. How strongly do you agree or disagree with these statements as applied to this school, your job, and the teachers at this school?

		Strongly Disagree	Disagree	Agree	Strongly Agree
a)	An important part of my job is to ensure ministry-approved instructional approaches are explained to new teachers, and that more experienced teachers are using these approaches. BCG16A			\square_3	\square_4
b)	Using test scores of students to evaluate a teacher's performance devalues the teacher's professional judgment. BCG16B				\square_4
c)	Giving teachers too much freedom to choose their own instructional techniques can lead to poor teaching. BCG16C				\square_4
d)	A main part of my job is to ensure that the teaching skills of the staff are always improving. BCG16D			\square_3	\square_4
e)	An important part of my job is to ensure that teachers are held accountable for the attainment of the school's goals. BCG16E	□₁		\square_3	\square_4
f)	An important part of my job is to present new ideas to the parents in a convincing way. BCG16F				$\square_{\scriptscriptstyle 4}$
g)	I influence decisions about this school taken at a higher administrative level. BCG16G			\square_3	
h)	It is important for the school that I see to it that everyone sticks to the rules. BCG16H			\square_3	$\square_{\scriptscriptstyle 4}$
i)	It is important for the school that I check for mistakes and errors in administrative procedures and reports. BCG16I			\square_3	\square_4
j)	An important part of my job is to resolve problems with the timetable and/or lesson planning. BCG16J			\square_3	\square_4
k)	An important part of my job is to create an orderly atmosphere in the school. BCG16K			\square_3	\square_4
l)	I have no way of knowing whether teachers are performing well or badly in their teaching duties. BCG16L			\square_3	$\square_{\scriptscriptstyle 4}$
m)	In this school, we work on goals and/or a school development plan. BCG16M				
n)	I define goals to be accomplished by the staff of this school. BCG16N			\square_3	\square_4
o)	I stimulate a task-oriented atmosphere in this school. BCG160				

17. As principal of this school, on average throughout the school year, what percentage of time do you estimate that you spend on the following tasks in this school? Rough estimates are sufficient. Please write a number in each row. Write 0 (zero) if none. Please ensure that responses add up to 100%. Internal administrative tasks (including human resource/personnel issues, a) regulations, reports, school budget, timetable) BCG17A, international valid range: 0-100 Curriculum and teaching-related tasks (including teaching, lesson b) preparation, classroom observations, mentoring teachers) BCG17B, international valid range: 0-100 c) % Responding to requests from district, state, or national education officials BCG17C, international valid range: 0-50 d) % Representing the school at meetings or in the community and networking BCG17D, international valid range: 0-50 % Other BCG17E, international valid range: 0-50 e) % 100 Total 18. How often during the last 5 years did this school produce a school self-evaluation document and/or was the school evaluated by an external agency or body (e.g. external inspector)? This refers to an evaluation of the whole school rather than of individual subjects or departments. Please mark one choice in each row. More than once per Once per Never Once 2-4 times year year a) A school self-evaluation report was \square produced. BCG18A b) An external evaluation was conducted. \square BCG18B.....

If you replied 'Never' to both parts a) and b) above \rightarrow Please go to question 23.

19. In your opinion, how important were the following aspects considered to be in these school evaluations?

Please consider both school self-evaluation and external evaluation. We realise these evaluations may have attached different importance to various aspects, but please consider both types of evaluations in your response to each row.

		I do not know if it was considered	Not considered at all	Considered with low importance	Considered with moderate importance	Considered with high importance
a)	Student test scores BCG19A			\square_3	\square_4	\square_{5}
b)	Retention and pass rates of students BCG19B			\square_3	$\square_{\scriptscriptstyle 4}$	
c)	Other student learning outcomes BCG19C			\square_3	$\square_{\scriptscriptstyle 4}$	
d)	Student feedback on the teaching they receive BCG19D			\square_3	$\square_{\scriptscriptstyle 4}$	
e)	Feedback from parents BCG19E			\square_3	\square_4	
f)	How well teachers work with you, the principal, and their colleagues BCG19F					\square_{5}
g)	Direct appraisal of classroom teaching BCG19G			\square_3	$\square_{\scriptscriptstyle 4}$	
h)	Innovative teaching practices BCG19H			\square_3	$\square_{\scriptscriptstyle 4}$	
i)	Relations between teachers and students BCG19I			\square_3	\square_4	
j)	Professional development undertaken by teachers BCG19J			\square_3	$\square_{\scriptscriptstyle 4}$	
k)	Teachers' classroom management BCG19K			\square_3	$\square_{\scriptscriptstyle 4}$	
l)	Teachers' knowledge and understanding of their main subject field(s) BCG19L			\square_3	$\square_{_4}$	\square_{5}
m)	Teachers' knowledge and understanding of instructional practices (knowledge mediation) in their main subject field(s) BCG19M			\square_3		\square_{5}
n)	Teaching of students with special learning needs BCG19N			\square_3	\square_4	
o)	Student discipline and behaviour BCG190			\square_3		
p)	Teaching in a multicultural setting	□.				

q)	Extra-curricular activities with students (e.g. school plays and			
	performances, sporting activities) BCG19Q	$\square_{\scriptscriptstyle 1}$	\square_3	\square_{5}

20.	To what extent did these school evaluations have an influence upon the following?							
	Ple	ase mark one choice in each row.						
			No influence at all	Low level of influence	Moderate influence	High level of influence		
	a)	The school budget BCG20A	. 🔲 1		\square_3			
	b)	The performance feedback to this school BCG20B	. $\square_{\scriptscriptstyle 1}$		\square_3	\square_4		
	c)	The performance appraisal of the school management BCG20C	. 🗖 1					
	d)	The performance appraisals of individual teachers BCG20D	. 🗖 1		\square_3			
	e)	The assistance provided to teachers to improve their teaching skills BCG20E	. 🗖 1		\square_3			
	f)	The remuneration and bonuses received by teachers BCG20F	. 🗖 1		\square_3	$\square_{\scriptscriptstyle 4}$		
21.	Are	e these school evaluations published? BCG21						
	Y	es No						
22.		e these school evaluations used by <governmental individual="" mpare="" of="" performance="" schools?<="" th="" the=""><th></th><th>publication</th><th>n of tabl</th><th>es that</th></governmental>		publication	n of tabl	es that		
	Υ	es No						

Teacher Appraisal

We would like to ask you about the appraisal (defined below) of teachers in this school.

In this survey, **appraisal** is defined as when a teacher's work is reviewed by the principal, an external inspector or by his or her colleagues. This appraisal can be conducted in a range of ways from a more formal, objective approach (e.g. as part of a formal performance management system, involving set procedures and criteria) to the more informal, more subjective approach (e.g. through informal discussions with the teacher).

23. How often is the work of teachers in this school appraised by either you, other colleagues in the school, or an external individual or body (e.g. inspector)?

		Never	Less than once every 2 years	Once every 2 years	Once per year	Twice or more per year
a)	You (the principal) BCG23A			\square_3	\square_4	
b)	Other teachers or members of the school management team BCG23B				$\square_{\scriptscriptstyle 4}$	
c)	External individual or body (e.g. external inspector) BCG23C					\square_{5}

If you answered 'Never' to all of the above $(a, b, and c) \rightarrow$ Please go to question 29.

24. In your opinion, how important were the following aspects considered to be in these appraisals?

		I do not know if it was considered	Not considered at all	Considered with low importance	Considered with moderate importance	Considered with high importance
a)	Student test scores BCG24A			\square_3	\square_4	
b)	Retention and pass rates of students BCG24B	□ ₁		\square_3	\square_4	
c)	Other student learning outcomes BCG24C			\square_3	\square_4	
d)	Student feedback on the teaching they receive BCG24D	□₁		\square_3	$\square_{\scriptscriptstyle 4}$	\square_{5}
e)	Feedback from parents BCG24E			\square_3	\square_4	
f)	How well the teacher works with you, the principal, and their colleagues BCG24F			\square_3		
g)	Direct appraisal of classroom teaching BCG24G			\square_3	$\square_{\scriptscriptstyle 4}$	\square_{5}
h)	Innovative teaching practices BCG24H	□ ₁		\square_3	\square_4	\square_{5}
i)	Relations between the teacher and students BCG24I	□ ,		\square_3	$\square_{\scriptscriptstyle 4}$	\square_{5}
j)	Professional development undertaken by the teacher BCG24J	□ ₁		\square_3	$\square_{\scriptscriptstyle 4}$	
k)	Teacher's classroom management BCG24K	□ ₁		\square_3		\square_{5}
l)	Teacher's knowledge and understanding of their main subject field(s) BCG24L			\square_3		
m)	Teacher's knowledge and understanding of instructional practices (knowledge mediation) in their main subject field(s) BCG24M			\square_3		□ ₅
n)	Teaching of students with special learning needs BCG24N	□ ₁		\square_3	\square_4	
o)	Student discipline and behaviour in the teacher's classes BCG240			\square_3	\square_4	
p)	Teaching in a multicultural setting BCG24P	□ ₁		\square_3		\square_{5}
q)	Extra-curricular activities with students (e.g. school plays and performances, sporting activities) BCG24Q			\square_3	$\square_{\scriptscriptstyle 4}$	\square_{5}

	nen teachers' work is appraised in this school, <u>ca</u> y of the following for the teacher?	an these	appraisals	directly	lead to
Ple	ase mark one choice in each row.				
			Can result fro appraisal o teachers' we	of an	ot result from appraisal of chers' work
a)	A change in salary BCG25A				
b)	A financial bonus or another kind of monetary reward BCG25B				
c)	A change in the likelihood of career advancement BC	CG25C			
d)	Opportunities for professional development activities BCG25D				
e)	Changes in teachers' work responsibilities that make job more attractive BCG25E		$\square_{\scriptscriptstyle 1}$		
f)	A development or training plan to improve their teac BCG25F				
Ple	pase mark one choice in each row.				
		No importance	Low importance	Moderate importance	High importance
a)	To determine the career advancement of individual teachers BCG26A			\square_3	
b)					4
c)	To inform an administrative level above the school (school board, municipality, school district, school inspectorate) BCG26B			\square_3	□ ₄
d)	(school board, municipality, school district, school			\square_3	□ ₄
`	(school board, municipality, school district, school inspectorate) BCG26B		_	\square_3 \square_3 \square_3	
e)	(school board, municipality, school district, school inspectorate) BCG26B To evaluate the performance of the whole school BCG26C To evaluate the teaching in a particular subject	□, -		_	\Box_4 \Box_4 \Box_4 \Box_4 \Box_4
e) f)	(school board, municipality, school district, school inspectorate) BCG26B To evaluate the performance of the whole school BCG26C To evaluate the teaching in a particular subject BCG26D To address a crisis or problem in the school			□ ₃	\Box_4 \Box_4 \Box_4 \Box_4 \Box_4 \Box_4

h) To take decisions about school improvement

25.

	cept as a record? Please also indicate wl	ho provi	ides this r	eport.		
Ple	ase mark one choice in each row.					
a)	You (the principal) BCG27A	Never	Less than once every 2 years	Once every 2 years	Once per year	Twice or more per year
b)	Other teachers or members of the school management team BCG27B			\square_3		
c)	External individual or body (e.g. external inspector) BCG27C	П		\square_3		
tea in t	ease indicate the frequency with which eachers' work identifies weaknesses or you their teaching duties.					
Ple	ase mark one choice in each row.		Never	Sometimes	Most of the time	Always
a)	I ensure that the outcome is reported to the teacher. BCG28A					$\square_{\scriptscriptstyle 4}$
b)	I ensure measures to remedy the weakness teaching are discussed with the teacher. BC				\square_3	$\square_{\scriptscriptstyle 4}$
c)	I, or others in the school, establish a develor training plan for the teacher to address t				_	_
	weaknesses in their teaching. BCG28C				\square_3	\bigsqcup_{4}
d)	I, or others in the school, impose material sanctions on the teacher (e.g. reduced annincreases in pay). BCG28D	ual			\square_3	\square_4
d) e)	I, or others in the school, impose material sanctions on the teacher (e.g. reduced annual)	ual action		_	_	\square_4
ĺ	I, or others in the school, impose material sanctions on the teacher (e.g. reduced annincreases in pay). BCG28D	ual action ol oraisals		_		
e)	I, or others in the school, impose material sanctions on the teacher (e.g. reduced annincreases in pay). BCG28D I, or others in the school, report the underperformance to another body to take (e.g. governing board, local authority, schoinspector). BCG28E I ensure the teacher has more frequent approximation.	ual action ol oraisals				

How often are appraisals of teachers' work conducted that include a written report that

27.

School Resources

29. Is this school's capacity to provide instruction hindered by any of the following?

		Not at all	Very little	To some extent	A lot
a)	A lack of qualified teachers BCG29A			\square_3	
b)	A lack of laboratory technicians BCG29B				\square_4
c)	A lack of instructional support personnel BCG29C	$\square_{\scriptscriptstyle 1}$			\square_4
d)	A lack of other support personnel BCG29D			\square_3	\square_4
e)	Shortage or inadequacy of instructional materials (e.g. textbooks) BCG29E	$\square_{\scriptscriptstyle 1}$		\square_3	
f)	Shortage or inadequacy of computers for instruction BCG29F			\square_3	\square_4
g)	Shortage or inadequacy of other equipment BCG29G	□ ₁		\square_3	\square_4
h)	Shortage or inadequacy of library materials BCG29H	П		\square_3	
i)	Other (please specify below) BCG29I			\square_3	\square_4
	Please specify BCG29IT				

30. In this school, to what extent is the learning of students hindered by the following behaviours?

Ву	students in this school:	Not at all	Very little	To some extent	A lot
a)	Arriving late at school BCG30A	$\square_{\scriptscriptstyle 1}$		\square_3	$\square_{_4}$
b)	Absenteeism (i.e. unjustified absences) BCG30B	$\square_{\scriptscriptstyle 1}$		\square_3	
c)	Classroom disturbance BCG30C	$\square_{\scriptscriptstyle 1}$			
d)	Cheating BCG30D	$\square_{\scriptscriptstyle 1}$		\square_3	\square_4
e)	Profanity/Swearing BCG30E	$\square_{\scriptscriptstyle 1}$		\square_3	\square_4
f)	Vandalism BCG30F	$\square_{\scriptscriptstyle 1}$		\square_3	
g)	Theft BCG30G			\square_3	\square_4
h)	Intimidation or verbal abuse of other students (or other forms of bullying) BCG30H			\square_3	\square_4
i)	Physical injury to other students BCG30I	$\square_{\scriptscriptstyle 1}$		\square_3	$\square_{_4}$
j)	Intimidation or verbal abuse of teachers or staff BCG30J			\square_3	\square_4
k)	Use/possession of drugs and/or alcohol BCG30K	$\square_{\scriptscriptstyle 1}$		\square_3	
Ву	teachers in this school:	Not at all	Very little	To some extent	A lot
l)	Arriving late at school BCG30L	$\square_{\scriptscriptstyle 1}$			\square_4
m)	Absenteeism BCG30M	$\square_{\scriptscriptstyle 1}$		\square_3	\square_4
n)	Lack of pedagogical preparation BCG30N	\square ,	\square	\square_3	

31. Regarding this school, who has a considerable responsibility for the following tasks?

A 'considerable responsibility' is one where an active role is played in decision making. Please mark as many choices as appropriate in each row.

		Principal	Teachers	School <governing board=""></governing>	or local education	<national education<="" th=""></national>
		BCG31A			authority> BCG31A	authority> BCG31A
a)	Selecting teachers for hire	1	2	3	4	5
		$\square_{\scriptscriptstyle 1}$				
b)	Firing teachers	BCG31B	BCG31B	BCG31B	BCG31B	BCG31B
		1	2	3	4	5
		□ 1	□ 1	□ 1	□ 1	□ 1
c)	Establishing teachers' starting salaries	BCG31C	BCG31C 2	BCG31C	BCG31C	BCG31C
d)	Determining teachers' salary increases	BCG31D	BCG31D	BCG31D	BCG31D	BCG31D
u)	becomming teachers saidly increases	1	2	3	4	5
		$\square_{\scriptscriptstyle 1}$	$\square_{_1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$
e)	Formulating the school budget	BCG31E	BCG31E	BCG31E	BCG31E	BCG31E
		1	2	3	4	5
		\square_1	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$
f)	Deciding on budget allocations within	BCG31F	BCG31F	BCG31F	BCG31F	BCG31F
	the school	,	_			
			Ш ₁	Ш ₁	Ш ₁	Ш ₁
g)	Establishing student disciplinary policies	1	2	3 BCG31G	BCG31G 4	5 5
		П.	П.	\square ,	П.	П.
LX		BCG31H	BCG31H	-	BCG31H	BCG31H
h)	Establishing student assessment policies .	1	2	3	4	5
			$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$
i)	Approving students for admission to the	BCG31I	BCG31I	BCG31I	BCG31I	BCG31I
.,	school	1	2	3	4	5
		$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$	$\square_{\scriptscriptstyle 1}$
j)	Choosing which textbooks are used	BCG31J	_	BCG31J	_	
	-		2	3	4	5
		$\square_{\scriptscriptstyle 1}$		\bigsqcup_{1}	$\square_{\scriptscriptstyle 1}$	\bigsqcup_{1}
k)	Determining course content	BCG31K	BCG31K	BCG31K	BCG31K	BCG31K
		□ ,				_
		DCC241	=			
l)	Deciding which courses are offered	1	2 2	3	BCG31L 4	5 BCG31L

m)	Allocating funds for teachers' professional development	B44	BCG31 M2	BCG31 M3		BCG31 M5
	·	$\square_{\scriptscriptstyle 1}$				

32. How strongly do you agree or disagree with each of the following statements about teaching and learning in general?

		Strongly Disagree	Disagree	Agree	Strongly Agree
a)	Effective/good teachers demonstrate the correct way to solve a problem. BCG32A			\square_3	$\square_{\scriptscriptstyle 4}$
b)	When referring to a "poor performance", I mean a performance that lies below the previous achievement level of the student. BCG32B			\square_3	$\square_{\scriptscriptstyle 4}$
c)	It is better when the teacher – not the student – decides what activities are to be done. BCG32C			\square_3	\square_4
d)	The role of teachers is to facilitate students' own inquiry. BCG32D			\square_3	\square_4
e)	Teachers know a lot more than students; they shouldn't let students develop answers that may be incorrect when they can just explain the answers directly. BCG32E			□₃	□₄
f)	Students learn best by finding solutions to problems on their own. BCG32F	□ ₁			
g)	Instruction should be built around problems with clear, correct answers, and around ideas that most students can grasp quickly. BCG32G				
h)	How much students learn depends on how much background knowledge they have – that is why teaching facts is so necessary. BCG32H			\square_3	$\square_{_4}$
i)	Students should be allowed to think of solutions to practical problems themselves before the teacher shows them how they are solved. BCG32I			\square_3	
j)	When referring to a "good performance", I mean a performance that lies above the previous achievement level of the student. BCG32J			\square_3	\square_4
k)	A quiet classroom is generally needed for effective learning. BCG32K				
l)	Thinking and reasoning processes are more important than specific curriculum content. BCG32L				$\square_{\scriptscriptstyle 4}$

33.	When a teacher begins teaching at this school, does he/she undertake a formal <induction> process? BCG33</induction>
	Please mark one choice.
	$\square_{\scriptscriptstyle 1}$ Yes, for all teachers who are new to this school
	$\square_{\scriptscriptstyle 2}$ Yes, but only for teachers for whom this is their first teaching job
	 No, there is no <induction> process for teachers who are new to this school</induction> → Go to question 35.
34.	If 'Yes' in the previous question, who organises the <induction> process? BCG34</induction>
	Please mark one choice.
	$\square_{\scriptscriptstyle 1}$ The school alone
	$\square_{\scriptscriptstyle 2}$ The school together with agencies or institutions outside of the school
	$\square_{\scriptscriptstyle 3}$ Outside agencies or institutions alone
35.	When a teacher begins teaching at this school, is there a programme or policy by which he/she works with an experienced teacher or teachers who act as their mentor?
	Please mark one choice. BCG35
	$\square_{\scriptscriptstyle 1}$ Yes, for all teachers who are new to this school
	$\square_{\scriptscriptstyle 2}$ Yes, but only for teachers for whom this is their first teaching job
	\square_3 No, there is no mentoring programme or policy in this school \rightarrow Go to question 37.
36.	If 'Yes' in the previous question, is the mentor teacher's main subject area(s) usually the same as that of the new teacher? BCG36
	Yes No
	\square_1 \square_2
37.	How would you rate the importance of mentoring new teachers in helping them to improve their instructional effectiveness? BCG37
	Please mark one choice.
	Not important Of low Of moderate Of high at all importance importance importance
	\square_1 \square_2 \square_3 \square_4

This is the end of the questionnaire.

Thank you very much for your cooperation!

Please [National Return Procedures and Date]